

California Transportation Commission

Larry Yermack December 7, 2016

### **MISSION**

#### IN TRANSPORTATION:

we provide essential information and payments capability to allow agencies, operators and patrons to increase efficiency and reduce congestion.

Cubic is a global provider of integrated systems and services that *increase situational awareness* and understanding for transportation and defense customers worldwide.

#### **IN DEFENSE:**

we provide
mission-critical
information to
improve and
sustain combat
readiness of U.S.
and partner nation
militaries worldwide.

#### **BUSINESS UNITS**

Cubic Transportation Systems



**Cubic Global Defense** 



PRODUCTS AND SYSTEMS
DELIVERED TO THE UNITED STATES
AND 35+ ALLIED NATIONS



COMPREHENSIVE RANGE
OF EXERCISE AND TRAINING EVENTS
SUPPORTED WORLDWIDE



#### WHO WE ARE

World's leading provider of **automated payment, ITS and fare collection systems and services** for the transportation industry.

#### **Our Business Model is Based on:**

- Long-term partnerships with transport agencies and operators
- Integration of emerging technologies such as mobile and open payments
- Delivery of world-class services

Over **50** million passengers use Cubic systems daily

Over \$50 million in revenues collected daily

Over **20** regional back-office systems in operation

Over **400** projects

- **40** major markets
- 5 continents

Over \$4.5 billion in contracts awarded

Over **2,400** employees worldwide

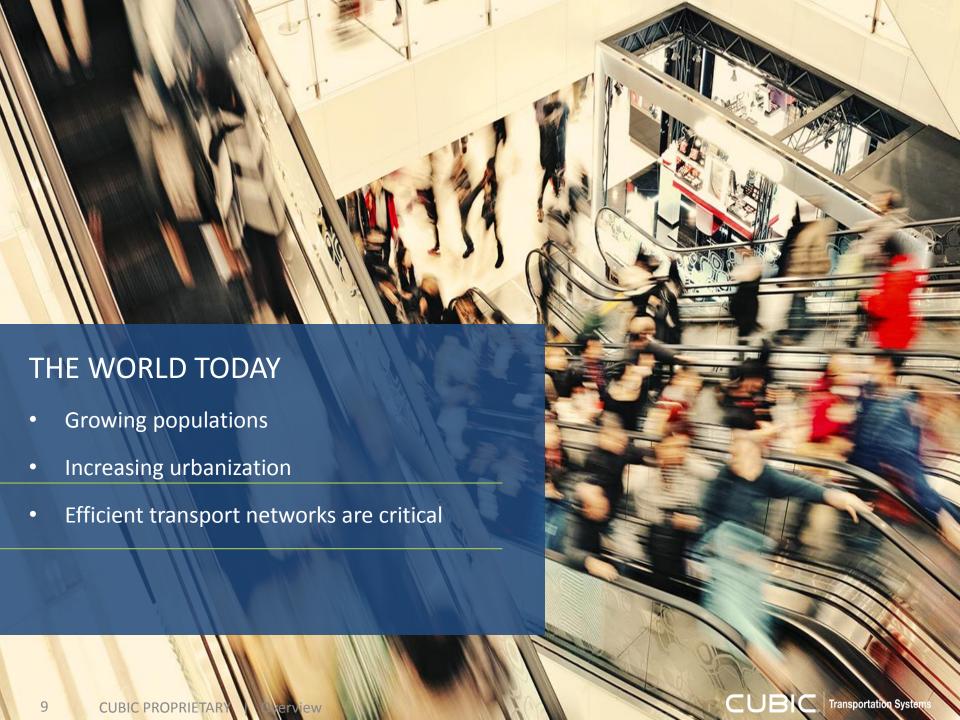
### **CUSTOMER FARE COLLECTION**

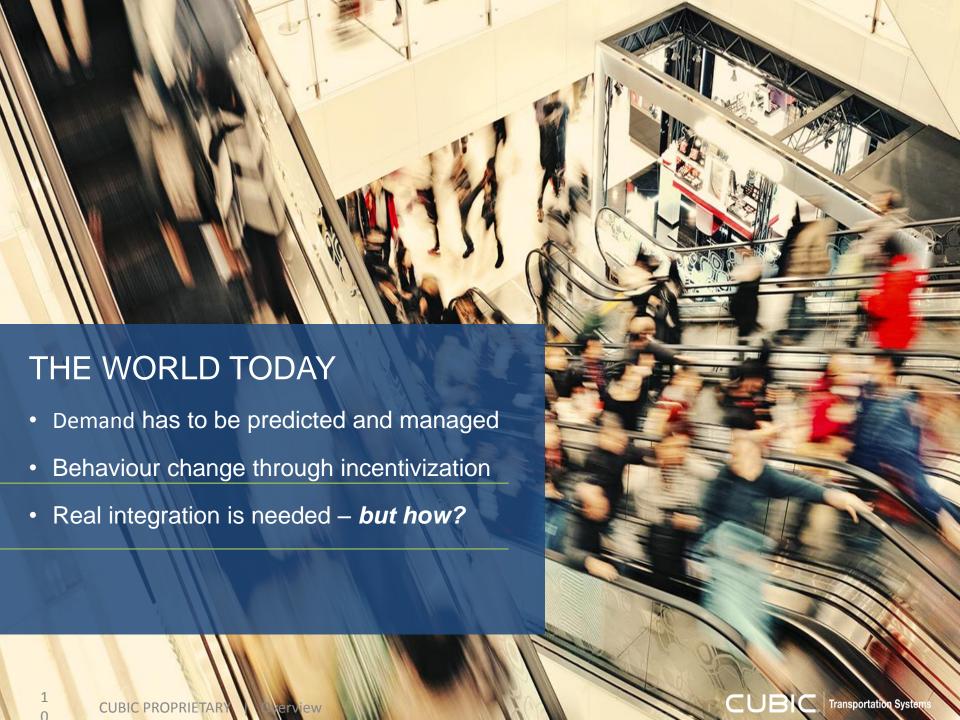
1991	New York MetroCard	MetroCard TIN		Los Angel <del>es</del> TAP® Brisbage <u>go</u> card BART NFC Pilot	tapy men frame good good good good good good good goo
1999	WMATA SmarTrip®	<u>™ Smarlrip</u>	2009	San Diego Compass Card Miami EASY® Card Modena, Italy	EASY Compass
2002	Chicago ChicagoCard™	Chicago	2010	MTA CharmCard™ MTC Clipper® Card Skåne, So. Sweden	Chamcion jojo))
2003	London Oyster®	oyster •	2011	So. Florida – EASY® Card PATCO Open Payment Pilot Google Wallet Acceptance	STRUCTURED TO SERVICE
2004	BART EZ Rider	N I I I I I I I I I I I I I I I I I I I	2012	Sydney Opal Card	sout Nov
2005	Minneapolis Go To Card	CO	2013	Chicago Ventra Card	Ventra
2006	MARTA Breeze™ RMV/KVV Mobile Ticketing	breeze KVV-	2014	London Future Ticketing Agr Chicago Google/iPay Accept	
2007	PATH SmartLink <sup>SM</sup> PATCO FREEDOM® Card	SMARTLINK  PATCOPHEEDOM PATCOPH	2015	Vancouver Compass Card Ventra App	Gompass 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9

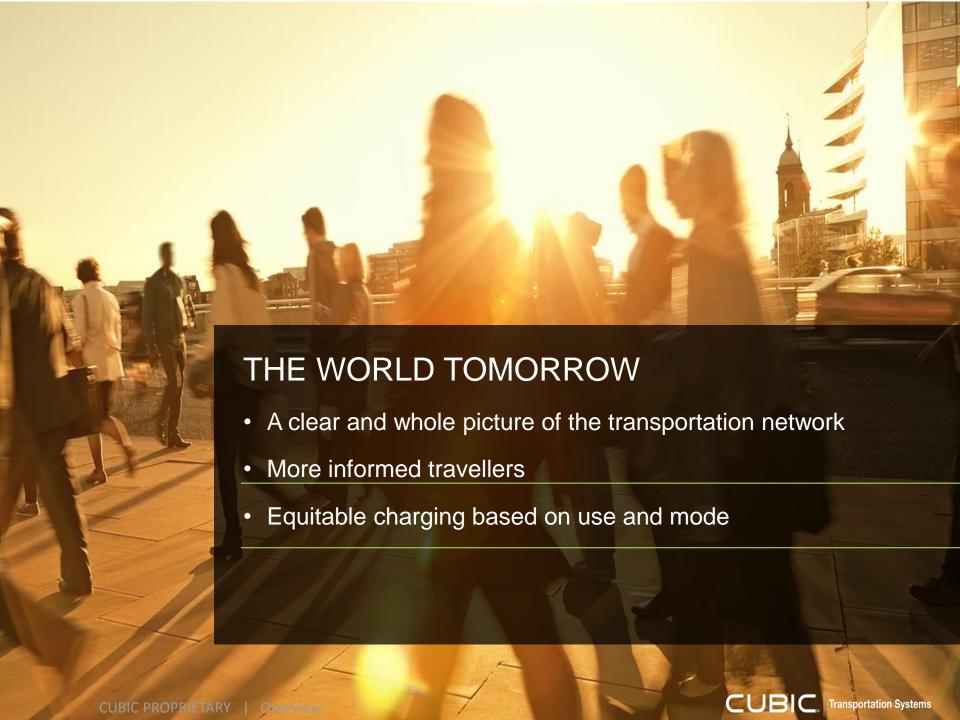
## MAJOR CUSTOMERS

cta	MT		Transport for London	PATCO	TRANS LINK	Go-Ahead	MTA	NITRANSIT
Chicago	San Francisco	Massachusetts	London	New Jersey, Philadelphia	Vancouver	United Kingdom	New York	New York
THE PORT AUTHORITY OF NEW YORK & NEW JERSEY  New York	MIAMIDADE COUNTY TRANSIT South Florida	South Florida	First 7	metro Washington D.C.	Modena	Toronto	MetroTransit  Minnesota	Marta \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
SANDAG San Diego	SKANE Sweden	HIGHWAYS AGENCY United Kingdom	Edmonton Transit System  Edmonton	Metro  Los Angeles	TRANSPORT SCOTLAND Scotland	Frankfurt	<b>TRANSLink</b> Brisbane	Transport for NSW











# THE FUTURE OF TRANSPORT



Public transport ticketing, revenue management & services Big data tools, deep analytics techniques Enables bus operators, customers to monitor bus status

Systems for traffic and transportation management and information Road user charging

Availability, reservations, fare payment for parking, taxis, ride sharing

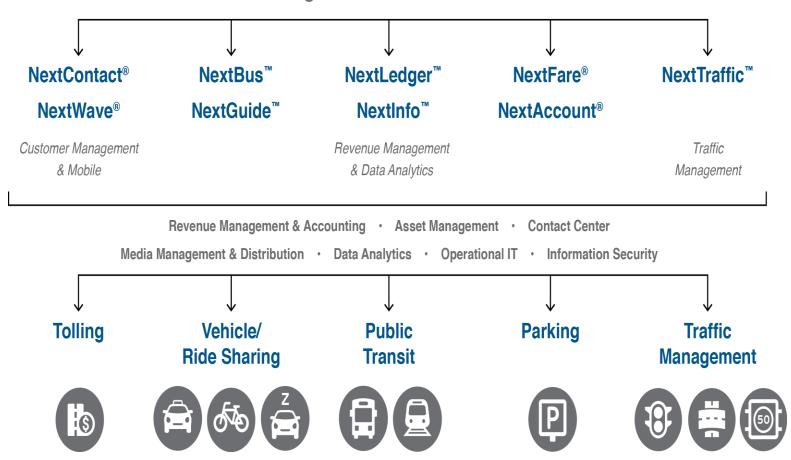
#### VISION

- One Payment Account, All Modes
- Personalized and Pushed Traveler Updates
- Smarter, Real-Time Journey Planning
- Integrated Pricing ("Super Day Pass")
- Real-Time Integrated Use Information
- Dynamic Information and Price Updates
- Trended, Integrated Data Analytics
- Leveraging Existing Assets



# NextCity® FCOSYSTEM

#### Intelligent Travel Made Real®



# THE VISION BECOMING REAL: LONDON



- World's largest and most complex multi-modal smartcard-based fare system – 12.4 million journeys every day including Oyster and contactless EMV bankcards
- 100+ million contactless bankcard journeys to date
- Open payments with Fare Capping; contactless bank cards and mobile smartphones. One payment media for all regional travel.



# THE VISION BECOMING REAL: CHICAGO

- First Full-Scale Open Loop Roll-Out Accountbased system
  - Mobile Payment
  - Offered across modes and agencies
- Unique opportunity with a public and private partnership
  - 1st time in USA financing an AFC project of this scale

#### Ventra Card

- 1.6 million taps on average weekday
- >1.1 billion transactions (thru 18 May 16)
- Ventra Mobile App

(From 19 Nov 15 to 18 May 16)

- >415k downloads; 100% app availability
- >1.1 M commuter rail ticket orders
- Sales >USD 28.5 million



#### THE VISION BECOMING REAL: SAN FRANCISCO

- Clipper® is the regional smart card system linking all transit systems in the San Francisco Bay Area
- More than one million passenger trips daily by BART & MUNI combined
- Section 132 pre-tax commuter benefits
- NextBus<sup>™</sup> has been providing real-time arrival information since 2002
- Cubic ITMS is the technology provider for *SFpark*
- Potential expansion opportunities sin managed lanes, ICM, on-street and off-street parking, events





# FOUNDATION FOR INNOVATION

- Intelligence moves from reader to back-office
- Move to multiple payment sources and account based proposition
- All payments integrated
- Data is transmitted and used instantly
- Travelers & devices permanently connected



### THE BENEFITS

- Increased traveler convenience
- Better informed travelers
- Reduced (shared) costs
- Richer patronage information
- Dynamic fare structures
- Demand management
- Incident and crisis management